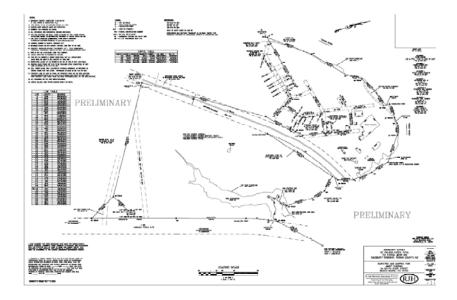
Appraisal Report From: Appraisal Completed under USPAP

## 176 + /- Acre tract Along US Highway 29 Spencer Rowan County, NC

## For: Mark Gallagher Ambit Funding--Intended User



Intended Use: Development of opinion of market value/ quick sale opinion

## As of:

3-17-2014 Completed by: Scott Robinson MAI SRA MRICS AI-GRS NC State Certified General Appraiser A-2889 123 South Main Street, Suite 202 Salisbury, NC 28144

# Part I Introduction

## A-2. Letter of Transmittal.

Mark Gallagher, V.P. Ambit Funding 30 E. Northampton Street Wilkes-Barre, PA 18701

March 20, 2014

### Re: Market Value opinion Rowan County, NC

Dear Mr. Gallagher:

Per your request I have completed an appraisal and report on the property referenced above. The appraisal is based on an "as is" scenario considering with extraordinary assumptions related to rights of way, size, environmental soundness, and net useable area(s). The use of these extraordinary assumptions may affect the results of the appraisal and the expressions within this report. These assumptions were discussed with the client prior to engagement.

The purpose of this appraisal is to provide an opinion of market value, as defined in the text of this report, of the subject property in its as is and assuming fee simple condition. This appraisal will be used by the client for evaluation of internal financial decisions.

This letter is attached to and part of an appraisal report as defined by and qualifies as an Appraisal Report under those standards.

The effective date of this appraisal and report is March 17, 2014. Inspections occurred in the month and a half prior to the effective date of appraisal. The date of the report is March 19, 2014

As established by the client, the property rights to be appraised are the fee simple rights under normal statutory restrictions.

The subject parcel in this appraisal problem has been identified as a 176 +/- acre (per Rowan County Map.

Based on my analysis of the subject, the relevant market conditions, and other factors, the following opinion of value is presented:

Market value opinion (fee simple) as of March 17, 2014 is: extraordinary assumptions, income from cell tower	\$ 1,280,000as is with
Quick (90-180 day) sale opinion is: extraordinary assumptions, income from cell tower	\$ 540,000as is with

This appraisal and report is subject to the attached certifications, limiting conditions, and the extraordinary assumptions referenced above.

Thank you for allowing me to be of service to you.

Regards,

Scott Robinson MAI SRA MRICS AI-GRS NC State Certified General Appraiser A-2889

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Separate PDF attachment

## A-4. Appraiser's Certification.

## I certify that:

- the statements of fact contained in the report are true and correct;
- the reported analyses, opinions, and conclusions are limited only by the reported assumptions, limiting conditions, and legal instructions, and are the personal, unbiased professional analysis, opinions, and conclusions of the appraiser;
- the appraiser has no present or prospective interest in the property appraised and no personal interest or bias with respect to the parties involved;
- the compensation received by the appraiser for the appraisal is not contingent on the analyses, opinions, or conclusions reached or reported;
- the appraisal was made and the appraisal report prepared in conformity with the USPAP.
- the appraiser has made the last personal inspection of the property appraised on March 17, 2014. The owner's representative was NOT present. I have provided photographs taken by me.
- no one provided significant professional assistance to the appraiser.
- I have provided no appraisal or professional services related to the subject in the past *3 years, actually never.*

Additional Appraisal Institute required certifications:

- The reported analyses, opinions, and conclusions were developed, and this report has been prepared, in conformity with the requirements of the Code of Professional Ethics & Standards of Professional Appraisal Practice of the Appraisal Institute, which include the Uniform Standards of Professional Appraisal Practice.
- The use of this report is subject to the requirements of the Appraisal Institute relating to review by its duly authorized representatives.
- As of the date of this report, I have completed the continuing education program of the Appraisal Institute.

Signed:

Scott Robinson MAI, SRA [SEAL] NC State Certified General Appraiser 2889 3-20-2014

# A-5. Summary of Facts and Conclusions.

Identification of the property appraised:	Fennegan and Murphy, LLC land US
	Highway 29, Rowan County—176 +/-
	acres as defined by exhibits including
	survey and legal description. (DB 1173 PG
	211//Map 048 Parcel 006 Rowan County
	Records.
Ownership:	Fennegan and Murphy, LLC-12-29-2010
	purchase at public sale \$25,500 per tax
	records (DB 1173 PG 211)
	The property interests to be valued are the
	fee simple subject to in place easements,
	rights of way, and subject to the
	extraordinary assumptions related to clear
	title, size, environmental soundness and
	soil/subsoil conditions. The use of the
	extraordinary assumptions affects the value
	opinions and was agreed upon with the
	client prior to engagement.
Zoning:	I-Industrial (Rowan) County
Highest and best use of the property	176+/- acres available for future
ringhest and best use of the property	development as markets improve.
	Industrial or mixed use. Most likely buyer
	is well capitalized and willing to hold for
	return commensurate with investment
Description of increases	expectations.
Description of improvements	None of Value
Indicated value of the property fee simple	\$1,280,000—withextraordinary assumptions
Quick sale per client of 90-180 days	\$540,000—with extraordinary assumptions
Hypothetical conditions, extraordinary	Easements and rights of way-see maps.
assumptions, limiting conditions or	Flood areas-see maps. Extraordinary
instruction	assumptions related to size/configuration,
	rights of way and easements,
	environmental soundness, soils.
Effective date of the appraisal/Report:	March 17, 2014/March 20, 2014
Effective date of the applaisal/Report.	

A-6. Photographs of Subject Property.







Church property is notched out (not included)

Site with equipment (unauthorized per client)

## A-7. Statement of Assumptions and Limiting Conditions.

- 1. This is an Appraisal Report which is intended to comply with the reporting requirements set forth under Standard Rule 2-2(a) of the Uniform Standards of Professional Appraisal Practice. As such, it includes summaries of the data, reasoning, and analyses that were used in the appraisal process to develop the appraiser's opinion of value. Supporting documentation concerning the data, reasoning and analyses is retained in the appraiser's file. The information contained in this report is specific to the needs of the client and for the intended use stated in this report. The appraiser is not responsible for unauthorized use of this report.
- 2. No responsibility is assumed for legal or title considerations. Title to the property is assumed to be good and marketable unless other stated in this report.
- 3. The property is appraised free and clear of any or all liens and encumbrances with the exception of existing utility rights of way across portions of the site.
- 4. Responsible ownership and competent property management are assumed unless other stated in this report.
- 5. The information furnished by others is believed to be reliable. However, no warranty is given for its accuracy.
- 6. All engineering is assumed to be correct. Any plot plans and illustrative material in this report are included only to assist the reader in visualizing the property.
- 7. It is assumed that there are no hidden or unapparent conditions of the property, subsoil, or structures that render it more or less valuable. No responsibility is assumed for such conditions or for arranging for engineering studies that may be required to discover them.
- 8. It is assumed that there is full compliance with all applicable federal, state, and local environmental regulations and laws unless otherwise stated, defined, and considered in this appraisal report.
- 9. It is assumed that all applicable zoning and use regulations and restrictions have been complied with, unless a nonconformity has been stated, defined and considered in this appraisal report.
- 10. It is assumed that all required licenses, consents, or other legislative or administrative authority from any local, state, or national government or private entity or organization have been or can be obtained or renewed for any use on which the value estimate contained in this report are based.
- 11. Any sketch in this report may show approximate dimensions and is included to assist the reader in visualizing the property. Maps and exhibits found in this report are provided for reader reference purposes only. No guarantee as to accuracy is expressed or implied unless otherwise stated in this report. No survey has been made for the purpose of this report.
- 12. It is assumed that the utilization of the land and improvements is within the boundaries or property lines of the property described and that there is no encroachment or trespass unless otherwise stated in this report.
- 13. The appraiser is not qualified to detect hazardous waste and/or toxic materials. Any comment by the appraiser that might suggest the possibility of the presence of such substances should not be taken as confirmation of the presence of hazardous waste and/or toxic materials. Such determination would require investigation by a qualified expert in the field of environmental assessment. The presence of hazardous materials may affect the value of the property. The appraiser's value estimate is predicated on the assumption that there is no such material on or in the property that would cause a loss in value unless otherwise stated in this report. No responsibility is assumed for any environmental conditions, or for any expertise or engineering knowledge required to discover them. The appraisers' descriptions and resulting comments are the result of the routing observations made during the appraisal process.
- 15. Any proposed improvements are assumed to be completed in a good workmanlike manner in accordance with the submitted plans and specifications.
- 16. The distribution, if any, of the total valuation in this report between land and improvements applies only under the stated program of utilization. The separate allocations for land and buildings must not be used in conjunction with any other appraisal and are invalid if so used.
- 17. This report is intended for the exclusive use of Ambit Funding.
- 18. I have not provided appraisal or professional services related to the subject in the three years prior to engagement.

## A-8. Scope of the Appraisal.

The scope of this appraisal is expanded beyond typical appraisal practice due to the need to consider both before and after market value opinions related to a proposed easement.

Data collection included various documents received from others, tax assessor's office, on-line GIS, etc... Data was collected throughout the appraisal process, used as appropriate, and retained in the appraiser's work file. Due to the uniqueness of the subject property and limited data on such properties, the geographic scope of this appraisal was broadened beyond 40 miles. This was necessary to gather enough information to pull meaningful conclusions. Time spans for data were likewise broadened for the same reasons back to 2009, with a preponderance of

data in the 2010-2013 range. Data types considered were large vacant tracts, in a radius of approximately 50 miles, with varying topographic, locational, and other conditions. This allowed extraction of adjustments as applied within the appraisal process. All sales were closed and verified with direct conversation or written documentation.

Inspection of the site occurred at various dates, but most recently on March 17, 2014. I drove to the site and walked or drove as much of it as was physically possible given the steep topography, vegetation, fencing, and other factors. The site open to wooded, however many areas were visible. I entered the site from several areas and I took representative photographs, though vantage points for the eastern areas are very limited.

After gathering preliminary data, visiting and photographing the site, and discussion particular issues surrounding the subject, I began analysis and comparable selection. Analysis included possible highest and best uses before and after the proposed acquisition/easement, and determination appraisal problem as identified by the client. Comparable considerations had to be widened beyond the local area due to the limitations of sale data relevant to the site and the proposed easement.

Sales considered were narrowed down, with some being summarized within this report. Data was verified through a first party source to the transaction with correlation by deed or other recorded reference, including MLS and tax office data. Analysis of all factors required by USPAP were completed and are summarized herein.

Standard approaches of Cost, Sales comparison, and the Income approach were considered. Based on the characteristics of the subject and local market for the type of property under consideration, it is my opinion that only the land sales comparison analysis is applicable in this case. This is discussed in the sales comparison, as motivations are towards purchase by potential users of the lands. It is my opinion that this scope of work is what the market indicates is the best method of developing an opinion of market value of the easement, and does not place the report in any form of a "limited" category.

## A-9. Purpose of the Appraisal.

The purpose of this appraisal is to provide an opinion of market value, as defined below, of the entire subject property as is assuming ownership in fee simple subject to the restrictions outlined earlier.

The appraisal is completed in compliance with Uniform Standards of Professional Appraisal Practice.

## Property rights appraised

The property interests to be valued are fee simple subject to any easements, rights of way, encroachments, etc...

# Definition of Market Value:

Market Value, the value sought in this appraisal problem, is defined as:

The most probable price which a property should bring in a competitive and open market under all conditions requisite to a fair sale, the buyer and seller each acting prudently and knowledgeably, and assuming the price is not affected by undue stimulus. Implicit in this definition is the consummation of a sale as of a specified date and the passing of title from seller to buyer under conditions whereby:

- 1. buyer and seller are typically motivated;
- 2. both parties are well informed or well advised, and acting in what they consider their best interests:
- 3. a reasonable time is allowed for exposure in the open market;
- 4. payment is made in terms of cash in United States Dollars or in terms of financial arrangements comparable thereto; and
- 5. the price represents a normal consideration for the property sold unaffected by special or creative financing or sales concessions granted by anyone associated with the sale.

6.

This market value definition is found in the most current USPAP publication of the Appraisal Standards Board. This represents the value sought in this report. This is an as is value and considers no personal

property.

#### Client, Use, User of the appraisal

- Mark Gallagher—Ambit Funding, Wilkes-Barre, PA.
- Intended Use will be for internal underwriting related to mortgage loan.

## A-10. Summary of Appraisal Problems.

The appraisal of the subject property presented a few challenges that are addressed within the appraisal and report.

- 1. The subject parcel is a large tract (176+/- acres) bifurcated by a secondary US Highway
- 2. The subject has a long history of heavy industrial use and unknown environmental concerns that may (assumed herein) have been corrected
- 3. The subject has rolling to severe topography, flood areas and variable soil conditions
- 4. The subject is in an area that has seen a prolonged period of decline, and it is surrounded by low value mixed properties.
- 5. Market conditions in the general area and supply and demand factors are not positive t the effective date of the appraisal.

# Part II Factual Data

## A-11. Legal Description.

A legal description for the subject property is included in the addenda section of this appraisal report. The appraiser is assuming  $176 \pm -$  acres as shown on provided exhibits. The entire tract as shown is considered to be the subject. (See addenda for copy of deed)

## A-12. Area, City, and Neighborhood Data.

The subject is situated in Rowan County in Central North Carolina, south and west of the Triad Metro region and north of the Charlotte Metro region, along a secondary highway joining Salisbury/Spencer and Lexington.

The area has been slow to grow with regard to population due to the general state economy tied to manufacturing jobs. There are not any significant signs of change, but the demographic data shows the area on flat to very slight with regard to real growth.

## **REGIONAL INFLUENCES**

The subject rises to the level of a Regional property due to its size and locational factors. As such, the "market" is broader than either the Salisbury or Rowan Markets. Drive times up to 45 minutes are not considered unreasonable for the property and its uses as complete, therefore these influences are considered in my analysis, with some summary data retained in the report.

The subject neighborhood is located north of Salisbury, which is located in central Rowan County. Salisbury is more specifically located along Interstate 85 halfway between Greensboro and Charlotte. It is approximately 40 miles from each of those large metropolitan centers, and lies closer in to the reaches of their overall Metropolitan areas. Other influences are from the Kannapolis area in southernmost Rowan County, Statesville which is 25 miles west on Highway 70 and which is the intersecting City for I-40 and I-77, and 15 miles west of Lexington. These nearby areas offer additional and diverse economic bases which form the overall market influences in the area. All the areas referenced above are within normal drive times for employment and other opportunities such as retail or service.

Rowan and Salisbury's central location geographically within so many and such diverse communities offers a stabilizing effect that should help this area pull out of the current economic downturn. These regional influences are a strength, however the more local influences remain negative at this time.



#### Population

Rowan County's population is about 130,000 people. Approximately 20% of the residents live in the City of Salisbury, 13% in the other towns and the rest in unincorporated sections of the County.

	2000	2005	Annual Growth Rate	2010 (estimated)	Annual Growth Rate
Population	130,340	130,457	0.02%	138,271	0.43%
Households	49,940	52,380	0.98%	53,582	0.50%

**Source**: U.S. Bureau of the Census, 2000 Census of Population and Housing & 2005 American Community Survey. ESRI forecast for 2010.

Municipality	2000
China Grove town	3,616
Cleveland town	808
East Spencer town	1,755
Faith town	695
Granite Quarry town	2,175
Landis town	2,996
Rockwell town	1,971
Salisbury city	26,462
Spencer town	3,355

## Age, Race and Education

	2000	2005	Annual Growth Rate	2010 (estimated)
Median Age	36.5	37.2	0.38%	39.2

**Source**: U.S. Bureau of the Census, 2000 Census of Population and Housing & 2005 American Community Survey. ESRI forecast for 2010.

Population by Race/ Ethnicity	2000	2005	Annual Growth Rate	2010 (estimated)
White Alone	80.0%	81.01%	0.25%	77.7%
Black Alone	15.8%	14.81%	-1.25%	16.0%
American Indian Alone	0.3%	0.17%	-8.76%	0.4%
Asian or Pacific Islander Alone	0.9%	0.96%	1.22%	1.3%
Some Other Race Alone	2.0%	2.11%	1.14%	3.3%
Two or More Races	1.0%	0.94%	-1.13%	1.3%
Hispanic Origin	4.1%	5.75%	8.07%	6.1%
Diversity Index	38.7	41.4	1.40%	44.3

Data Note: Persons of Hispanic Origin may be of any race. The Diversity Index measures the probability that two people from the same area will be from different race/ethnic groups.

**Source**: U.S. Bureau of the Census, 2000 Census of Population and Housing & 2005 American Community Survey ESRI forecast for 2010

The Salisbury area is part of and influenced heavily by the Charlotte Regional Partnership which is a 12 County Metro area that offers good connectivity and linkages. Employment centers within this area are all within normal drive times for the market.

#### **Charlotte Region**

Charlotte USA is home to the world headquarters of nine Fortune 500 companies, and since 1990 new and expanding businesses have invested more than \$18 billion here, creating more than 170,000 new jobs.

The Charlotte Region consists of about 2.3 million people living in sixteen counties in two different states, 12 counties in North Carolina and 4 in South Carolina.

It is strategically located in the center of the East Coast, and



the importance of this Eastern time zone location cannot be overestimated. For example, within 2 hours' flight time or one days' delivery by motor freight, businesses in the Charlotte USA region can reach almost 60% of the population of the United States and more than 60% of the nation's industrial base.

	Population	- 2008	
--	------------	--------	--

Total Population	2,555,168
Total Households	993,958
Average Age	37
Age % The Population	
0-14 years	21%
15-24 years	13%
25-34 years	14%
35-44 years	16%
45-54 years	15%
55-64 years	11%
65+ years	11%
*Source: ESRI 2008	

#### Household Income

Year	Median HHI	PCI
2000	\$43,385	\$21,758
2008	\$57,137	\$29,174
2013	\$64,937	\$35,165
*Source	: ESRI 2008	

#### Workforce Education

Level	Total	%
Less than High School	305,474	18%
High School Graduate	492,153	29%
Some College	339,416	20%
Associates Degree	135,766	8%
Bachelor's Degree	305,474	18%
Master's Degree	118,796	7%

#### Largest Employers

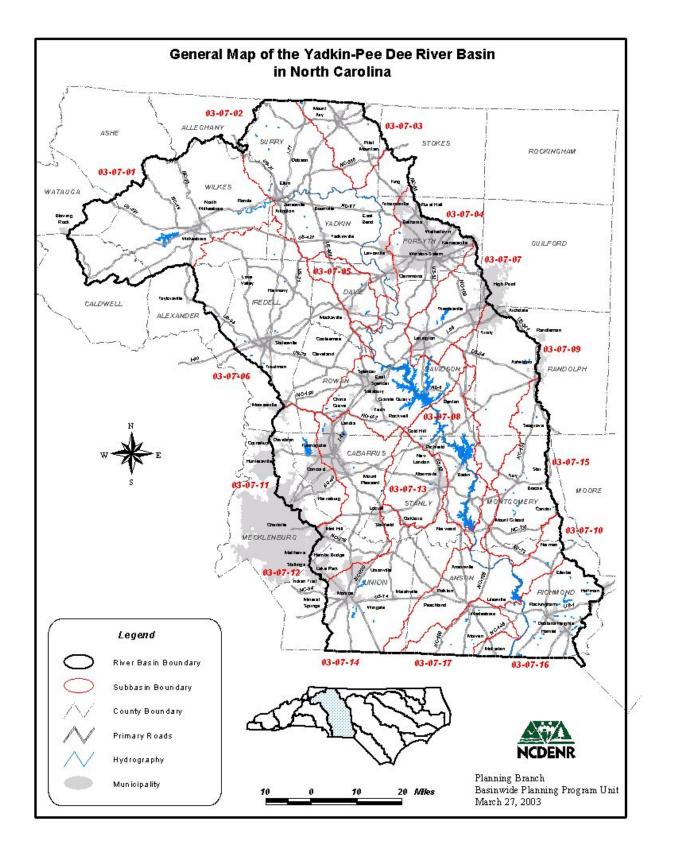
Carolinas Healthcare System Wells Fargo/Wachovia Bank of America Wal-Mart Stores, Inc. Presbyterian Regional Healthcare Corp Delhaize America Inc/Food Lion LLC Duke Energy Corporation Ruddick Corporation Daimler Trucks North America Lowes Companies, Inc. US Airways Group

#### \*Source: Charlotte USA regional counties

#### Employment By Industry

	_	
Industry	Emp.	% Emp.
Agriculture, Forestry, Fishing, Mining	7,138	0.6%
Construction	105,882	8.9%
Manufacturing	189,159	15.9%
Transportation, Utilities	27,363	5.5%
Information	65,433	2.3%
Wholesale Trade	51,156	4.3%
Retail Trade	134,434	11.3%
Fire	107,071	9.0%
Services	471,114	39.6%
Public Administration	30,932	2.6%
*Source: ESRI 2008		

2000 Workers 16+ by Means of Transportat	ion to Work		
Total	17,810	141,528	534,0
Drove Alone - Car, Truck, or Van	78.5%	81.5%	78.8
Carpooled - Car, Truck, or Van	16.1%	14.1%	14.4
Public Transportation	0.8%	0.4%	2.0
Walked	1.9%	1.2%	1.6
Other Means	0.9%	0.9%	1.0
Worked at Home	1.8%	1.9%	2.3
2000 Workers 16+ by Travel Time to Work			
Total	17,809	141,528	534,0
Did Not Work at Home	98.2%	98.1%	97.0
Less than 5 minutes	3.6%	2.8%	2.4
5 to 9 minutes	15.3%	10.6%	9.
10 to 19 minutes	43.0%	35.0%	33.
20 to 24 minutes	12.7%	14.7%	16.1
25 to 34 minutes	10.8%	17.7%	19.4
35 to 44 minutes	2.9%	5.1%	5.
45 to 59 minutes this mi	ittors 4.6%	6.8%	6.
60 to 89 minutes man	2 29/	3.6%	3.
90 or more minutes	2.0%	1.9%	2.
Worked at Home	1.8%	1.9%	2.3
Average Travel Time to Work (in min)	20.3	23.6	23



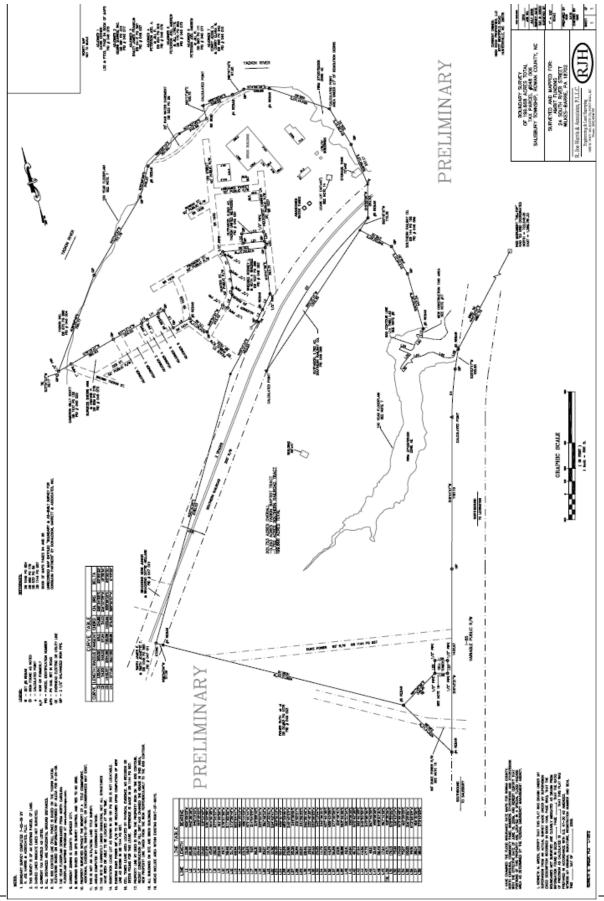
The subject is within this (top end) Basin in NC

## A-13. Property Data:

## A-13a. Site.

The subject site is a suburban mixed use site located in Rowan County along and off Highway 29 north of Spencer and just south of and adjoining the Yadkin River. The site is irregular in configuration and topography and partially wooded with volunteer timber and open areas. There are no improvements of any value, though there is some debris on the site. It has approximately 176 +/- acres and is divided by US 29.

- present use— vacant tract
- accessibility and road frontage—good from state maintained roads,
- land contours and elevations—generally rolling to steep/severe with elevation above flood level for portions of the acres
- significant areas between I-85 and US 29 NOT useable as is or without significant engineering—sewage pond remnants, other water, flood areas, rail rights of way, limited access
- soils, vegetation (including timber)—soils (see map) are mixed and should be tested for development purposes
- views—above average for area, however much of surrounding property is detrimental
- land area— 176 +/- acres
- land shape—Irregular—see plat and other exhibits
- utilities—water, power, and sewer available.
- mineral deposits—no known existence of commercially valuable mineral deposits
- water rights associated with the property—not major factor –river frontage
- easements—YES--see deed and other exhibits
- beneficial and detrimental factors inherent in the location of the property frontage and river views positive/location and surrounding properties negative
- flood areas and other
- presence of hazardous substances—none known or assumed. History does lend itself to concern in this area. None was observed at site inspection



A-13b. Improvements.

None of note or value

A-13c. Fixtures.

None observed or considered.

A-13d. Use History.

The subject property has been vacant for some time since an original purchase in 2003 for development of a mixed use facility, raceway, etc... The price paid per deeds records at that time was \$3,000,000. Significant demolition, site cleanup, and site prep has occurred, however the site did not get developed, went into foreclosure, and was purchased by the current owner in December 2010 for \$25,500 per the tax records. This sale may well have included other items of consideration. There is likely another silent owner and apparently an unrecorded deed of trust or one that cannot be linked to either previous or current owner per tax records. I do not know of the factual nature of the most previous sale. The site remains vacant with some activity on the site by others. I am not aware of any construction easements, however it appears DOT or others may be using the site as a staging area. There are no known environmental issues; however I am not qualified to make an affirmative statement regarding that possibility.

A-13e. Sales History.

Ten-year record of all sales

3-27-2003—DB 969 PG 178 (other parcels too?)--\$3,000,000 NC Warehouse, LLC from Color-Tex

5-5-2010—DB 1161 PG 202—Z & M Management from NC Warehouse, LLC (High Rock Properties)

12-29-2010—DB 1173 PG 211—Fennegan & Murphy, LLC from Z & M Management--\$25,500

A-13f. Rental History.

No rental history.

A-13g. Assessed Value and Annual Tax Load.

The Rowan County Assessor's office has the subject listed as follows:

Line	<u>Year</u>	Account	Bill No.	Owner Name(s)	Asset Description	<u>Value</u>	Taxes Paid	<u>Status</u>	Taxes Owed
1	2013	<u>6310178</u>	4231371	FENNEGAN & MURPHY LLC	2555 N US 29 HWY	\$1,916,864.00	24,531.69	000	\$ 0.00
2	2012	<u>6310178</u>	4003518	FENNEGAN & MURPHY LLC	2555 N US 29 HWY	\$1,916,864.00	23,970.39	000	\$ 0.00
3	2011	<u>6310178</u>	3799244	FENNEGAN & MURPHY LLC	2555 N US 29 HWY	\$2,049,754.00	26,529.30	000	\$ 0.00
4	2010	<u>6236067</u>	3576951	HIGH ROCK PROPERTIES LLC / % J FRANK	2555 N US 29 HWY	\$2,049,754.00	24,494.56	000	\$ 0.00
5	2009	<u>6236067</u>	3369868	HIGH ROCK PROPERTIES LLC / % J FRANK	2555 N US 29 HWY	\$2,001,704.00	24,703.21	000	\$ 0.00
6	2008	<u>6236067</u>	3150645	HIGH ROCK PROPERTIES LLC / % J FRANK	2555 N US 29 HWY	\$2,001,704.00	26,396.36	000	\$ 0.00
7	2007	<u>6236067</u>	2938512	HIGH ROCK PROPERTIES LLC / % J FRANK	2555 HWY 29	\$2,001,704.00	23,920.36	000	\$ 0.00
8	2006	<u>6236067</u>	2728491	HIGH ROCK PROPERTIES LLC / % J FRANK	2555 HWY 29	\$1,774,048.00	11,567.68	000	\$ 0.00
9	2006	<u>6236067</u>	2805844	HIGH ROCK PROPERTIES LLC / % J FRANK	2555 HWY 29	\$1,774,048.00	10,649.61	000	\$ 0.00
10	2005	6236067	2520276	HIGH ROCK PROPERTIES LLC / % J FRANK	2555 HWY 29	\$1,793,535.00	12,714.34	000	\$ 0.00

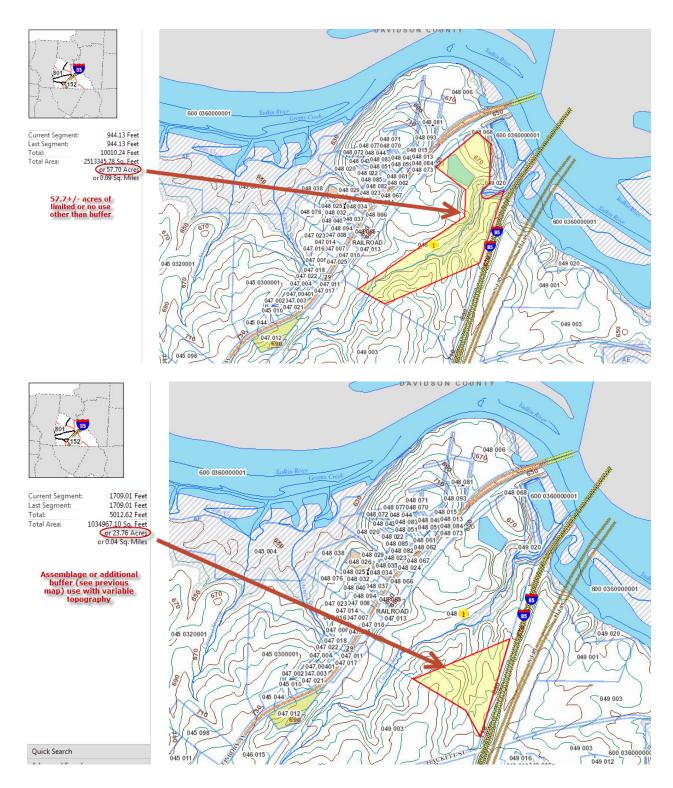
Subject appears to be <u>significantly over assessed</u> relative to my opinion of market value. This may have a <u>negative impact</u> on the marketability of the subject property due to the annual liability.

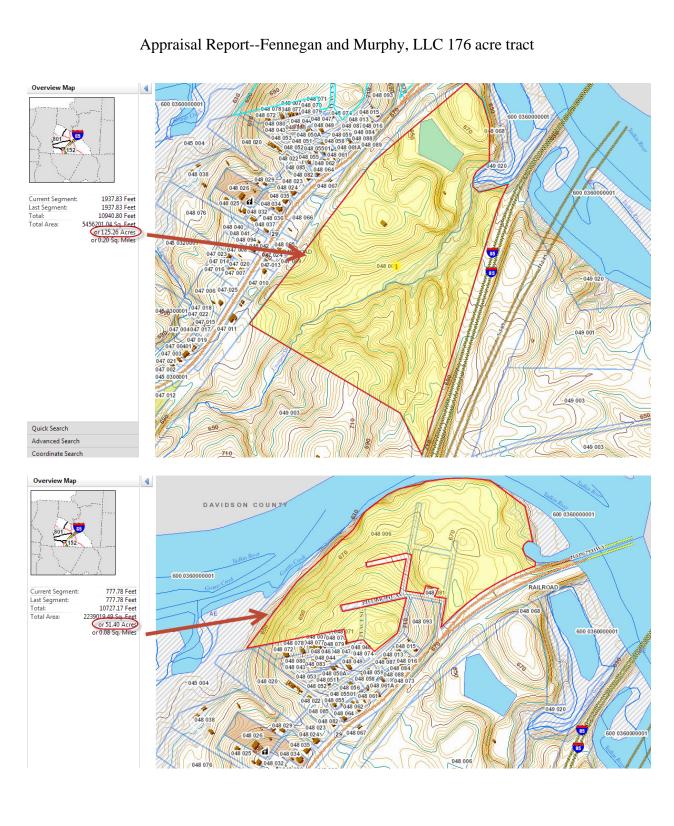
### A-13h. Zoning and Other Land Use Regulations

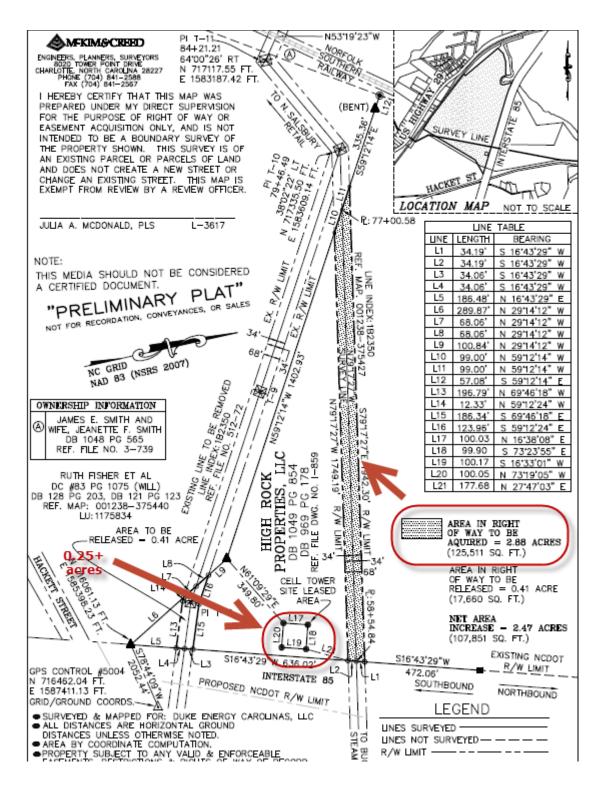
There is normal zoning in place that affects the subject I—industrial. The value opinions expressed within this appraisal report assume use consistent with full allowance within all local codes and ordinances.

#### Overview Map ∢ **是** 048 093 071 600 0360 048 044048 047 8083 - 048 047 048 044 048 047 048 048 048 048 078048 077048 079 048 013 048 049 048 087048 01 050A 0A 048 059 048 084 048 058 048 088 1g 045 004 61A 048 08 048 022 048 0 48 061 048 085 048 062 048 064 082 3 048 038 148 048 035 0.00 Feet Current Segment: A) Last Segment: 0.00 Feet 6444.98 Feet 048 076 Total: 048 06 1745182.64 Sq. Feet or 40.06 Acres or 0.06 Sq. Miles Total Area: 047 023 047 014 047 020 047 014 047 020 047 016 047 045 0320001 047 024 047 013 048 00 047 016 047 007 049 020 047 01 1 . 047 015 049 00 047 019 047 00401 047 003 047 002 045.030000 049 003 Quick Search Advanced Search 049 003 rdinate Searc

#### Additional site exhibits-note challenged areas identified

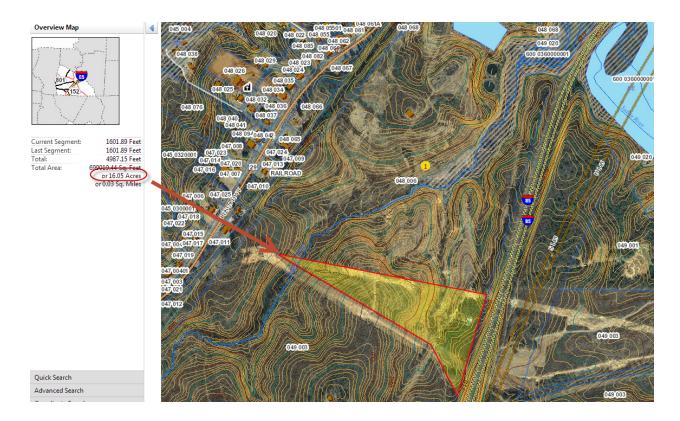


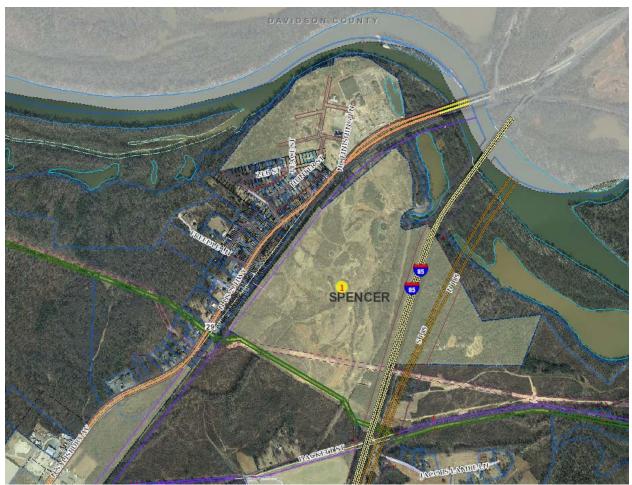




# **<u>Right of way and cell tower essentially "severs" area south of new ROW line</u>**

Exhibits show 40-50% diminution of effective area because of topo, row, tower, etc... Estimated 60% net utility





Aerial of immediate area

# Part III Data Analysis and Conclusions

## A-14. Analysis of Highest and Best Use.

In accordance with USPAP, only economic uses are considered in reaching a highest and best use conclusion. A non-economic use, such as conservation, natural lands or preservation, is not considered as a potential highest and best use. The definition is presented in its entirety as it appears in <u>The Dictionary of Real Estate Appraisal</u>.

Market value is to be determined with reference to the property's *highest and best use* that is: The highest and most profitable use for which the property is adaptable and needed or likely to be needed in the reasonably near future. Further, Highest and Best use as defined by the Dictionary of Real Estate Appraisal defines it as, "The reasonably probable and legal use of vacant land or an improved property, which is physically possible, appropriately supported, financially feasible, and that results in the highest value. The four criteria the highest and best use must meet are legal permissibility, physical possibility, financial feasibility, and maximum productivity."

The subject property "as is" is a 176 +/- acre tract, located in northern Rowan County, at the Yadkin River/Davidson County Boundary. The site variable in topography and with regards to the grade of the surrounding roads. There are areas that are rolling to steep and the site considered to have variable terrain overall with limited areas of development potential without significant engineering. (+ 40% of the site is not useable in my opinion). It is partially wooded but generally volunteer growth of no value other than aesthetic. This area has soils considered variable as well, though some areas are favorable for favorable for residential, industrial or other commercial use. Overall the site has been part of a large single ownership area over the years, and has had most recently an industrial facility located on it that has been razed for some time. Based on the potential for the site, unencumbered, and in fee simple the highest use would be for it to be developed in conjunction with the local supply and demand factors, within the constraints of the I or Industrial zoning classification it has at the present, and within any other constraints form either the municipality or county. A likely buyer would be someone who views the tract as a whole for potential holding for development consistent with the above mentioned Value might be in the overall tract or two tracts as a whole due to the areas of parameters. limited use. Highest and Best Use as defined for the subject meets the four qualifying characteristics referenced above.

## Summary

Highest and Best use:

• 176+/- acres partially suitable for future development consistent with local and regional supply and demand. Due to its location, size, zoning and other factors it may attract from a regional market. Supply and demand suggests the site is a "hold" for now. The most likely buyer is a cash investor who would anticipate substantial future return as markets improve either through outright sale or development and or use. Recent interest in solar farming would be a possible use. Recreation may be another. These are more near term than any commercial or industrial use in my opinion and dictate the type of sale data weighted in my considerations.

A-14a. Subject Parcel determination

## A-15. Land Valuation.

In this section, the subject property is valued at its "highest and best use." Comparable land sale data is gathered, analyzed, and summarized within this section to support my opinion of value for the subject.

The subject 176 +/- acre tract has value relative possible future development for limited commercial, industrial, recreational, or mixed use.

I have considered a significant amount of sale and listing data in the immediate and in similar competing regional areas. I have estimated what are the best sales and have included summaries of these on the following pages. A comparison grid, analysis, and discussion follows for this information. All had a mixture of topographic and developable areas. All are considered based not only on proximity, but more importantly on similar demographics, access, utility, and marketability. Finally, the value indications are summarized and totaled for a resultant opinion of market value— fee simple—as is—for the subject property as defined.

## A-15 a. Comparable sale data



Location:	NC Highway 801, Mooresville , NC , near Rowan Co. line
Grantor:	FC Moore Farm LL C
Grantee:	South Iredell Community Development Corporation
Date of Sale:	January 29,2013
APN#:	4678-18-7128 and 4678-37-4739
Deed Book/Page:	2220/2327 fredell County Registry
I oning:	GI- General Industrial
Topography:	Moderately rolling, mostly cleared, several streams on north/south ends, small pond/stream near center, small amount of flood plain along southern and SE boundaries, WS II Balance Watershed
Frontage:	Sevenfrontage points on NC 801, total of 2,829ft per GIS
Utilitie:	See comments
Proposed Use:	Industrial park development (Future South Fork)
Sales Prine:	\$5p35p00
Size:	476.741 acres
Size: Sales Price Per Acre:	476.741 acres \$10.561

**Comments**: This property is located in SE Iredell County, near Mooresville and the Rowan County line. It has several points of frontage on NC Highway 801 (two lane), but is approximately six miles east of US 21 and ten miles east of I-77. The property surrounds several residences, and is surrounded by residential development to the north, south and east. On the west side of NC 801 and beyond there is significant industrial development, much of which is tied to the autoracing industry. Sever was about 1,500 feet from the site on Mooresville Ave, and will have to be extended to the property. Water will have to be extended about 2,500 ft.



LAND SALE NUMBER TWO

Location:	Off New Jersey Church Rd., Lexington, NC
Grantor:	Golden Crescent Corporation
Grantee:	Sume Dec 1, LLC
Date of Sale:	August 14,2009
APN#:	06-012-0-000-0001
Deed Book/Page:	1936/1775 Davidson County
I oning:	CU-LI, Conditional Use- Limited Industrial
Topography:	Rolling
Frontage:	Crescent Dr60' Greenhaven-60' Across Lecnard tract-60' Across PPG-50'
Utilitie:	Electricity, water, gas
Highest and Best Use:	Industrial
Proposed Use:	Solar plant.
Sales Price:	\$2,271,000
Size:	354.84 acres
Sales Price Per Acre:	\$6,400
Terms of Sale:	Cashto seller
C onfirm ed by:	Stephen Holton, Closing Attorney

**Comments**: This tract was purchased for the construction of the largest solar plant of its kind in the United States. Grantee is a plant of SunEdison. Grantee entered an agreement to sell all power generated to Duke Power, who has a high voltage transmission line crossing the property. There is also a 24 lake on the central west side of the property.

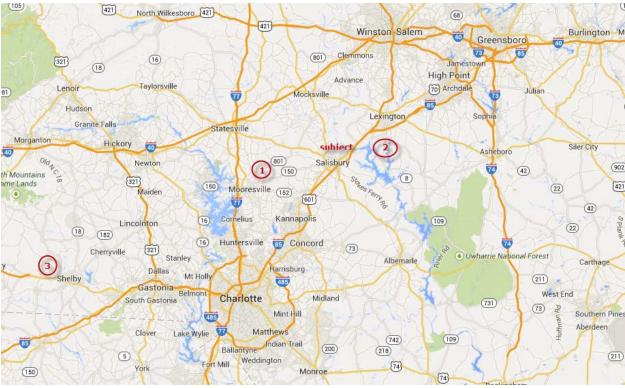


LAND SALE NUMBER THREE

Washburn Switch Rd /Farmville Rd., Shelby, NC (Cleveland Co)
<ol> <li>Joan &amp; Earnest Hudson, Robert &amp; Judy Blanton</li> <li>Wyatt and Brenda De llinger</li> <li>William &amp; Margaret Kelly, Phillip McClellan</li> </ol>
Cleveland County Government
<ol> <li>November ,2011</li> <li>August, 2011</li> <li>July, 2011</li> <li>162 5/163</li> </ol>
2) 1620/1896 3) 1619/613
Mixed residential and non-residential (See comments)
Gradually sloping/tolling, some steeper areas
Washburn Switch- 439.96ft

	Fannville Rd 1440.68ft
Utilitie:	Water, sewer
Proposed Use:	Industrial park development (see comments)
Sales Prince:	1) \$1,000,000 2) \$1,069,000 3) \$621,000
Size:	1) 104.80 acres 2) 140.13 acres 3) 100.09 acres
Sales Price Per Acre:	1) \$9,542 2) \$7,629 3) \$6,204
Terms of Sale:	Cashto sellers
C onfirmed by:	Public records, Cleveland Co. Economic Development to Neal Foster, MAI

**Comments**: This sale is located north of She Dy, NC. It is the sale of three tracts (local 34 502) with three different owners to Cleveland County for assemblage and will one day be developed into a large industrial park. The park is proposed to accommodate 4 $\mu$ 00 $\mu$ 00sf of buildings once developed. The site has from age on Washburn Switch Rd, and Farmville Rd. It has access to water and sewer. The topography generally slopes towards a creek that bisects the property and generally runs west to east. Although the land has multiple zonings, it will be rezoned as necessary for industrial use. The Land Use Plan designates this area for industrial development. The property also hadrail access. Sale No 3 sold lower due to its lack of roadfrontage and a portion being located in a flood plain. The average price per acre paid was \$7,797.



**Comparable sales location map** 

Parcel Number048 006Property OwnerFennegan & Murphy

# Sales comparison adjustment Chart

COMPARABLE SALES—BEST 3	Subject:	Number 1	Number 2	Number 3
DATE TOTAL PRICE	3-2014	1-29-2013	8-14-2009	July-Nov. 11 assemblage
SIZE	\$n/a 176 Acres	\$5,035,000 476.74 ac	\$ 2,271,000 354.84 ac	\$ 2,690,000 345.02 ac
COST PER ACRE		\$ 10,561	\$ 6,400	\$7,797 avg
TIME/MKT COND/CASH =		-0-	-0-	-0-
TIME ADJ. SALE PRICE/AC		\$10,561	\$6,400	\$ 7,797
LOCATION	Rowan County, NC Suburban	Iredell County-sup -15%	Davidson County Sim	Cleveland County
TOPOGRAPHY	Rolling/severe	Sup -20%	Lake/row sim	Slight sup -10%
FRONTAGE /OR ACCESS	Average	Sim	Sim	Sim
EASEMENTS/ ENCROACHMENTS /HB USE	Power row, cell tower, other	Fee Simple Sim HBU	Fee Simple Solar Farm	Fee Simple Sim HBU
SIZE	176 acres 60% utility	476.74 ac +10% Superior utility -10%	354.84 acre +10%	345 ac +10% Superior utility -10%
UTILITIES	available	Sim	Sim	Sim
OTHER: SHAPE	Irregular Part wooded	Irregular	Irregular	Irregular
BUYER & SELLER MOTIVATION	N/A	Cash/Futur e developme nt hold	Solar farm development	Cash/Future development hold
NET ADJUSTMENT AFTER TIME		-35%	+10%	-10%
INDICATION OF VALUE		\$ 6,865/ac	\$ 7,040/ac	\$ 7,017 /ac
WEIGHT	Subject	med	med	med

## Adjustments to Sale Data

The sales shown in the comparison grid are considered to be the most relevant in relation to the subject as far as actions of buyers and sellers/intended use is concerned. Though there is some distance, I have paired demographic data and other location factors to assure an apples to apples comparison. Adjustments for this type sale do not follow exact straight line rules; however the amounts quantified reflect general market reaction to differences with the end unit measure being a good indication of the value of the subject. Adjustments made relate to the following:

## Time since sale/market conditions:

Time adjustments within the chronology of the primary data set are not measurable. 2009-present has been relatively flat for this market niche. No time adjustment is applied.

## Location:

Locationally, the sales considered are all fairly similar in nature with similar possible uses; however Sale one offers better accessibility to larger markets and has better immediate surrounding factors and require adjustment of 10% as shown.

## Size and Utility:

There is a slight effect seen in size mainly in scales of doubling. These are definitely not straight line, rather related to a narrowing of potential pools of buyers since a large portion are cash or well capitalized otherwise. In this dataset, comparing the subject size results in 10% incremental adjustments as seen on the grid for each approximate doubling.

The subject has easements/row, pond, flood areas which reduce its net utility to approximately 60%. Other sales have areas impacting their utility. Where there is significant difference, the sales are adjusted accordingly.

## **Topography/Access/Utilities:**

These factors are considered on a high level as the overall site is matched against the subject for similar variations in topography, frontage, utilities, etc... The subject has some issues that require adjustments as shown

## **Zoning/Motivation**

This is the more difficult category in this market so the sales most considered include those that had similar highest uses and buyer/seller motivations. No adjustment necessary in this data set.

Mean Indication Best sales--Pre Adjustment = \$ 8,253

Mean Adjusted Indication =\$ 6,974

## Best support in the \$7,000 /acre range (net of income from cell tower lease at

## \$1,000/month)

Estimated Value indication— \$ 7,000/acre

Notes: this is a "blended value" considering all sections of the subject recognizing that portions may have significantly lower or higher value than the indication of "average" stated here.

## Analysis and correlation to value indication:

The sales summarized on the previous pages are the best of much data considered. Due to limitations on similar tract sales in the immediate area and timeframe, it is necessary to broaden the search for comparables both geographically and chronologically. The data provided herein offers good support for my opinion of the value per acre for the subject "before" the proposed acquisition/easement.

Pre-adjustment range of price per acre of best sa	les data: \$ 6,400-10,561
Time adjusted range:	\$ 6,400-10,561
Mallan	¢ 7 707
Median:	\$ 7,797
Mean:	\$ 8,253
After adjustment range:	\$ 6,865-7,040
Median:	\$ 7,017
Best sale:	\$7,040 (#2) solar farm use
Best support:	\$7,000

Based on the data considered and supported by the information contained within this report, it is my opinion that market value per acre for the subject property as defined "before" the easement is \$7,000/acre. Applying this unit of measure indication to the subject's +/- acres, results in a site value indication of:

176 Ac X \$7,000/acre = \$1,232,000 rounded Exposure time of 18-24 months/marketing 18-24 months Add: Income from cell tower—NPV 5 years discount @ 9 % (market) \$46,675 Total opinion of value by sales comparison—income included for cell tower \$1,278,675—rounded to \$1,280,000 (\$7,273/acre)

The client has requested a Quick sale price relative to the subject being liquidated in 90-180 days. This invokes 2 restrictions in my opinion; cash buyers only and higher rates of expected return. Vacant land tracts that are a hold for development and which will require significant engineering and planning for development require typically 30-50% returns. As the requested liquidation price is based on 1-1.5 years less marketing time than would be

# typical, this evokes a deep discount, say 60-75%. This would account for the two items above and would, in my opinion, attract capital.

# Quick sale value opinion = \$1,232,000 less 60% = \$492,800 + NPV cell income \$46,675 =

\$539,475—rounded to \$540,000

Cash Flow Analysis

	Beginning Date Holding Period Resale Option		Dol	03-17-2014 5 1 11ar Amount		
	Prope	rty Yield Rate	•	0.085000	0.090000	0.095000
		Value	Calculations			
Property Yield Rate	0.085000					
	03-17-2014	03-17-2015	03-17-2015	03-17-2017	03-17-2018	
NOI	12,000	12,000	12,000	12,000	12,000	
Cash Flow	12,000	12,000	12,000	12,000	12,000	
PV Factor Present Value	0.921659	0.849455	0.782908	0.721574	0.665045	
Present Value	11,050	10,193	9,395	8,559	7,981	
Resale Value	1					
Resale Proceeds	1					
PV Factor	0.665045					
Present Value	1					
Property Value	47,288	Overall Rate	0.253762			
Property Yield Rate	0.090000	>				
	03-17-2014	03-17-2015	03-17-2015	03-17-2017	03-17-2018	
NOI	12,000	12,000	12,000	12,000	12,000	
Cash Flow	12,000	12,000	12,000	12,000	12,000	
PV Factor	0.917431	0.841580	0.772183	0.708425	0.549931	
Present Value	11,009	10,100	9,255	8,501	7,799	
Resale Value	1					
Resale Proceeds	1					
PV Factor	0.549931					
Present Value						
Property Value	45,575	Overall Rate	0.257089			
Property Yield Rate	0.095000					
	03-17-2014	03-17-2015	03-17-2016	03-17-2017	03-17-2018	
NOI	12,000	12,000	12,000	12,000	12,000	
Cash Flow	12,000	12,000	12,000	12,000	12,000	
PV Factor	0.913242	0.834011	0.761654	0.695574	0.635228	
Present Value	10,959	10,008	9,140	8,347	7,623	
Resale Value	1					
Resale Proceeds	1					
PV Factor	0.535228					
Present Value	1					
Property Value	45,077	Overall Rate	0.250433			

## A-16. Value Estimate by the Cost Approach.

Not applicable.

## A-17. Value Estimate by the Sales Comparison Approach.

See land valuation section.

## A-18. Value Estimate by the Income Capitalization Approach.

Not applicable—no improvements or substantive lease or rental income potential that is recognized in the local market as driving values for this type property. Land valuation by sales comparison most appropriate. No history of any income generation by the property.

## A-19. Correlation and Final Value Opinion.

In this appraisal problem, one approach to value, land sales comparison analysis was determined to be appropriate and was fully completed. The resulting value conclusion from that approach is the final value estimate/opinion for the subject property as is and with consideration of the extraordinary assumptions set fort earlier in the report.

Final Value Estimate/Opinion--as of March 17, 2014 is: \$1,280,000 Quick (90-180 day) sale opinion = \$540,000 Both indications carry extensive extraordinary assumptions See report

## NOTE:

The value/value per acre indication(s) is (are) an average for the overall property. Obviously there are sections, which if considered individually, would have significantly higher or lower indications. The sales considered have had similar mixtures of value and offer a "blended" indication which is what is shown here.

# Part VII Additional Exhibits and Addenda

50011	ROBINSON, MAI, SRA, AI-GRS NC State Certified General Real Estate Appraiser
EDUCATION	
	1977 - 1981 Wake Forest University, Winston-Salem, NCB.A. Tri-Beta Biology Honor Society, Kappa Signa Fraternity 1986-PresentAll Courses required for SRA, MAI, and Al-GRS Designations an extensive continuing education from Appraisal Institute and other organizations Specific listing available on request
PERSONAL	specific issue, available on request
	Age, 53 Wife KimTwo Children; Molly, Miles Hobbies; Scoutz/outdoor, Golf, Running, Tennis, Travel, Triathlons, Reading
PROFESSIONAL EX	PERIENCE
	1986 - Present Robinson Associates Real Estate Appraisers & Consultants Censultants Residential Practice
	Experience Includes assignments of various property types for lending condemnation, transaction, litigation, estates, and consultation, conservation a other easements (ASFMRA & AI Courses)
	Commercial Practice
	Experience includes various office, retail, light industrial, multi-family condemnation, commercial land, special purpose, impact studies, partitions feasibility, expert witness/litigation, and other valuation and consultation
PROFESSIONAL ME	
	<ul> <li>MAI, SRA, and Al-GRS Member, Appraisal Institute; MRICS Royal Institute of Charter Surveyors</li> </ul>
	NC State Certified General/Residential Real Estate Appraiser     NC Real Estate Broker, NAR Member
	<ul> <li>Realtor Member Salisbury Board of Realtors, National Association of Realtors</li> </ul>
ADDITIONAL PROP	ESSIONAL ACTIVITIES
	National Level-Appraisal Institute
	<ul> <li>2014 National Vice-President</li> <li>2010-2012 member Strategic Planning Cmttee.2009-2012 China trips on behalf of Appraisal Institute for experience screening and comp exam proctoringNations Board of directors—Region V representative 2004-2007(Chair Region V 2006); Lon Range Planning committee, 2004vice chair; Residential Admissions Project Tean Chair 2004-2003; Strategic Planning Committee 2005-2009. 2006-2009 membe /chair ADQC; 2005-2006 member Professionalism Project Team; 2006-2000 member National Audit Committee, various project teams—Bert Thornton Award 2008. Currently on 3 project teams.</li> <li>2000-2005 Region V member to Residential Council—elected Chair 2003, 1996-2001-member-Residential Experience Subcommittee (1997, Vice-Chair 4000-2005 Cealib.</li> </ul>
	19982001, Chair) 1999-2001-member Curriculum Subcommittee, admissions committee '98-'03 Experience Screener and National Review Committee Panel for Residential an General Experience. National trainer for experience reviewers for designation Young Advisory Council, 1992-1994 (Discussion Leader 1994); 1993 participantLiaison group from Appraisal Institute to Latvia and Russia

member 28A, Downtown Master Plan committee member Member and Past President—Salisbury Kiwanis Club—Awarded George F. Hickson Fellowship February, 1999 St, John's Lutheran-Capital Campaign Co- chair, member, Usher Team Capital Finance Committee, Past Chair Personnel Committee, Past worship Boar Member, Property Board Member, Men's Group member, Past Congregatio Council Secretary, Facilities needs task force—St. John's Lutheran Church Past Member, Lutheran Services For The Aging Foundation Board Grievance Committee, Member, 2 <sup>nd</sup> term Director, MLS & Strategic Plannin Committees, Rowan/Salisbury Board of Realtors Past Board of Directors and Corporate Secretary—Rowan Lutheran Educatio Association //Salisbury Academy—(Independent School, K-8) Member—Rowan Salisbury Chamber of Commerce Past Member East Innes Street Vision Committee Boy Scouts of Central NC—Eagle Scout, Brotherhood Member Order of the Arrow District Board of review member, Finds of Scouting volunteer, Past Pack 443 Cu Den Leader/Committee Chair, Woodbadge Recipient, Troop 443 Assistan Scoutmaster, Rowan District Award of Merit 2009, National eagle Scout Association, Trained leader, Woodbadge Secipient, Troop 443 Assistan Scoutmaster, Rowan District Award of Merit 2009, National eagle Scout Association, Trained leader, Woodbadge Staff spring 2011, fall 2012. Shelter cook/volunteer—Rowan Helping Ministries REFERENCES	<u>Q</u> u	alifications J. Scott Robinson, MAI, SRA(cont'd)
2010 Volunteer of Distinction Appraisal Institute Region V     2000-2011 region Rep for NC     2000 President NC Chapter - Appraisal Institute     2000 Secretary for NC Chapter - Appraisal Institute     2000 Secretary for NC Chapter, 2002 Treasurer, 2003-4 Vice Pres.     2000 2003 Region Rep. for NCAI     1959-2000 - Co-chair Admissions - NCAI     1959-2000 - Co-chair Admissions - NCAI     1959-2000 - Co-chair Admissions - NCAI     1959-2009 - Co-chair Admissions - NCAI     1959-1958 - Co-chair, Associate Guidance for NCAI     Experience review committee panel member - on-going     COMMUNITY ACTIVITIES     Past Chair, Planning & Zoning Board—City of Salisbury; Past member and Cha     member ZBA, Downtown Master Plan committee member     Member and Past President—Salisbury Kiwanis Club—Awarded George F, Hickso     Fellowship Forusy, 1959     St, John's Lutheran-Capital Campsign Co-chair, member, Uster Team Capital     Finance Committee, Past Chair, Personnel Committee, Past Congregatio     Council Secretary, Pacilities needs task force—St. John's Lutheran Church     Past Member, Property Board Member, Maris Group member, Past Congregatio     Council Secretary, Pacilities needs task force—St. John's Lutheran Church     Past Member Lutheran Scrices for The Ading Foundation Board     Grievance Committee, Neway Ostalisbury Ghand of Commerce     Past Member Revens Salisbury Chamber of Commerce     Past Member Chair, Neodosage Redigient, Troop 444 Assiste     Soudostion //Salisbury Adademy—Independent School, K48     Soudiater, Rowan Salisbury Changer of Commerce     Past Member Accounting Chair, Woodosage Redigient, Troop 444 Assiste     Soudiater, Rowan Salisbury Changer of Merit 2008, National eagle Socut     Astociation, Trained leader, Woodbadge Staff spring 2011, full 2012.     Shelter cook/volunteer—Rowan Aletiping Ministries     Retremences     M	Be	
<ul> <li>2010-2011 region Rep for NC</li> <li>2006 Chair Region V, Appraisal Institute</li> <li>2000 Freident NC Chapter - Appraisal Institute</li> <li>2000 Vice Chair Region V; 2006 Chair Region V</li> <li>2000 Source Chair Region V; 2006 Thersurer, 2003-4 Vice Pres.</li> <li>2000-2005 Region Rep. for NCAI</li> <li>1959-present-director, NC Chapter</li> <li>1959-2005 - Co-chair Andinizionan-NCAI</li> <li>1959-1958 - Co-chair, Associate Guidance for NCAI</li> <li>Experience review committee panel member - om-going</li> </ul> COMMUNITY ACTIVITIES <ul> <li>Past Chair, Planning &amp; Zoning BoardCity of Salisbury; Past member and Chamemer 28A, Downtown Master Plan committee member</li> <li>Member and Past President-Salisbury Kiwanis Cub-Awarded George F. Hickso Fellowship February, 1959</li> <li>St. John's Lutheran-Capital Campaign Co- chair, member, Usher Team Captair finance Committee, Fast Chair, Presonnel Committee, Fast worship Boar Member, Past Congregatio Council Screttary, Fastilisened stak froe Fastonel Committee, Fast Worship Boar Member, Past Congregatio Council Screttary, Fastilisened stak froe Fastonel Committee, Fast Worship Boar Member, 24* term Director, MLS &amp; Strategic Plannin Committee, Raven Salisbury Savard Reators</li> <li>Past Member Lutheran Services For The Aging Foundation Board</li> <li>Grewane Committee, Newany Salisbury Chamber of Commerce</li> <li>Past Member Bast Resident-Salisbury Chamber of Commerce</li> <li>Past Member Bast Resident-Salisbury Chamber Order of the Arrow District Board of Directors and Corporate Scoretary-Rowan Lutheran Educatio Association (/Salibury Association Committee</li> <li>Bay Scout of Contral NC Association, Scouting Volunteer, Past Pack 443 (UD Den Leader/Committee Chair, Vodobage Bast pring 2011, fail 2012, Association, Association, Trained Leader Volunteer Chair, Mercha 2009, National eagle Scout Association, Association Association Association Scouting Volunteer Hair, Veniou Ba</li></ul>		
<ul> <li>2005 President NC Chapter – Appraisal Institute</li> <li>2005 Vice Chair Region V: 2006 Chair Region V</li> <li>2005 Secretary for NC Chapter, 2005 Tressurer, 2003-4 Vice Pres.</li> <li>2000-2005 - Region Rep. for NCAI</li> <li>1995 – Vice chair Piedmont Subchapter of NCAI</li> <li>1995 – Vice chair Piedmont Subchapter of NCAI</li> <li>1995 – Vice chair Piedmont Subchapter of NCAI</li> <li>Experience review committee panel member – on-going</li> </ul> COMMUNITY ACTIVITIES <ul> <li>Past Chair, Planning &amp; Zoning Board—City of Salisbury: Past member and Chamember 28A, Downtown Master Plan committee member</li> <li>Member 30A, Downtown Master Plan committee, Past worship Board Pielowship February, 1999</li> <li>St, John's Luthren-Capital Campaign Co- chair, member, Hart Conging Council Secretary, Facilities needs task force—St. John's Luthrens Chair Finance Committee, Past Chair Personnel Committee, Past constip Board Member, Past Consti, Nember, Vister Team Captalin Finance Committee, Past Chair Personnel Committee, Past Constip Board Member, Meri's Group member, Past Conging Council Secretary, Facilities needs task force—St. John's Luthrens Church</li> <li>Past Member Luthrens Services For The Aging Foundation Board</li> <li>Grievance Committee, Nember, Yi eterm Director, MLS &amp; Strategic Plannin Committees, Rowan/Salisbury Soard of Realtors</li> <li>Past Member East Innes Street Vision Committee</li> <li>Past Member Chair Nocobadge Regiont, Troop 443 Assistar Scoutmaster, Rowan District Award of Merit 2009, National eagle Scout Association NCalison (Volumeer Chair, Woodbadge Staff spring 2011, fall 2012.</li> <li>Shelter cook/volumeer—Rowan ideping Ministries</li> </ul> REFERENCES National & State Appraisal Institute officers, directors or committee chairs, Variou Association, Accountants, Rowan Clett of Court, Rowa County and Salisbury, Nec 2014 Ph: 704.434.4151//fcx: 704.437.4082/Cell: 704.788.704.5(** preferred #)<		·· ·
2005 Vice Chair Region V; 2006 Chair Region V     2000 Secretary for NC Chapter, 2003 Tressurer, 2003-4 Vice Pres.     2000-2005- Region Rep. for NCAI     1998-present—director, NC Chapter     1999-2000—Co-chair, Associate Guidance for NCAI     1999-2000—Co-chair, Associate Guidance for NCAI     1999-2008—Co-chair, Associate Guidance for NCAI     1995-1998—Co-chair, Associate for Member, Port Salisbury, Event member and Chair member, 2004—Awarded George F, Hickso Felowship February, 1999     1951, John's Lutheran-Capital Campaign Co-chair, member, Usher Team Captair Finance Committee, Past Chair Personnel Committee, Past Member, Porperty Board Member, Mer's Group member, Past Chair Committee, Member, 21 <sup>4</sup> term Director, MLS & Strategic Plannin Committee, Member, 21 <sup>4</sup> term Director, MLS & Strategic Plannin Committee, Rowan Salisbury Chamber of Committee     1995 Souts of Central NC—Eagle Sout, Brotherhood Member Order of the Arwor District Board of Directors and Corporate Secretary—Rowan Lutheran Educatio Association, Trained leader, Woodbage Staff spring 2011, fall 2012.     1991 Souts of Central NC—Eagle Sout, Brotherhood Member Order of the Arwor District Award of Merit 2009, National eagle Sout Association, Trained leader, Woodbage Staff spring 2011, fall 2012.     Sheiter cook/volunteer	•	- · · ·
<ul> <li>2001 Secretary for NC Chapter, 2002 Treasurer, 2003-4 Vice Pres.</li> <li>2000-2003- Region Rep. for NCCAI</li> <li>1959-procent—director, NC Chapter</li> <li>1959-vice chair Piedmont Subchapter of NCAI</li> <li>1959-bib Co-chair Associate Guidance for NCAI</li> <li>1959-bib Co-chair Associate Guidance for NCAI</li> <li>Experience review committee panel member -on-going</li> </ul> COMMUNITY ACTIVITIES <ul> <li>Past Chair, Planning &amp; Zoning Board—City of Salisbury; Past member and Chamember ZBA, Downtown Master Plan committee member</li> <li>Member and Past President-Salisbury Wavals Cube-Awarded George F. Hickso Fellowship February, 1959</li> <li>S. John's Lutheran-Capital Campaign Co- chair, member, Usher Team Capital Finance Committee, Past Chair, Personnel Committee, Past worship Board Member, Property Board Member, Men's Group member, Past Congregatio Council Screttary, Facilities needs task force-35. John's Lutheran Church <ul> <li>Past Member Lutheran Services For The Aging Foundation Board</li> <li>Grievance Committee, Member, 2<sup>rd</sup> term Director, MLS &amp; Strategic Plannin Committee, Rowan Salisbury Chamber of Commerce</li> <li>Past Member Lutheran Street Vision Committee</li> <li>Past Member Gentral NC—Eagle Scout, Brotherhood Member Order of the Arrow District Board of Central NC—Eagle Scout, Brotherhood Member Order of the Arrow District Board of Central NC—Eagle Scout, Brotherhood Member Order of the Arrow District Board of review member, Friends of Scouting volunteer, Past Assistar Scoutmaster, Rowan Salisbury Chamber of Commerce</li> <li>Boy Scouts of Central NC—Eagle Scout, Brotherhood Member Order of the Arrow District Board of review and Member, Visional eagle Scout Association, Trained leader, Woodbadge Staff spring 2011, fail 2012.</li> <li>Shelter cook/volunteer—Rowan Aleiping Ministries</li> </ul> Retremences National &amp; State Appraisal Institute officers, directors or committee chairs, Variou Banks, A</li></ul>	•	
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Addenda under separate PDF